

# Cromwell Property Group

FY26 results presentation

27 August 2026



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## Agenda

### Introduction

Dr Gary Weiss, Chairman

### Results overview

Jonathan Callaghan, CEO

### Financial results and capital management

Michelle Dance, CFO

### Segment performance

Rob Percy, CIO

### Key Priorities

Jonathan Callaghan, CEO

## Acknowledgement of Country

Cromwell Property Group acknowledges and pays respects to past, present, and future Traditional Custodians of Australia.

We respect their elders past and present, and honour the cultural, spiritual, and educational practices of Aboriginal and Torres Strait Islander peoples.



# FY26 Highlights



# Building scale through strategic growth



Group platform FUM growth

**+11.4%** on FY25



Institutional capital growth

**\$748m<sup>1</sup>** in new mandates



Growth in FFO<sup>2</sup>

**+5%** to **\$110.3m**

## Expanded platform capability

Acquired a specialist industrial platform, adding industrial development expertise and broadening investment management capabilities

## Development on track

Barton1 on track, positioning the project for a partial institutional sell-down and capital recycling

## Strong portfolio performance

\$93.7 million valuation uplift leading to 3.6% increase in NTA

## Strengthened capital relationships

Established relationships with PAG and Straits, expanding access to institutional capital

## Strategic co-investments

19.9% CIP and 5% 100 Creek Street, creating exposure to asset performance and reinforcing partner alignment

## Ongoing partnership discussions

Active engagement with new capital partners across aligned sectors and investment strategies

## Improved Investment Management performance

- Corporate costs decreased 17%
- New revenue streams
- Performance fees

## Rent reversion

Investment Portfolio future rental reversion of 8.7%<sup>3</sup>

## Distribution guidance

Expecting to pay 3.1 cps per annum in FY27 (FY26: 3.0 cps)

1. Includes the \$478 million Cromwell Industrial Partnership acquisition, \$113 million in additional industrial mandates, and the \$157 million Creek Street venture.

2. Cromwell has chosen to adopt Funds From Operations (FFO) as the primary earnings measure from FY26, moving away from Operating Profit. This provides a clearer view of operating performance and improving comparability with industry peers.

3. Including a provision for an outstanding market rent review at 400 George Street, Brisbane.

# Reliable operational performance underpinning growth

## Positive progress on performance



**Funds from Operations<sup>1</sup> up 5.0%**

**\$110.3 million**  
(Equivalent to 4.2 cps)



**Assets under management<sup>1</sup>**

**\$4.7 billion**  
(+11.4% on FY25)



**NTA up 3.6%**

**57.5 cps**  
(FY25: 56 cps)

## Balance sheet supporting growth



**Low gearing, well within range<sup>1</sup>**

**31.6%**



**Interest rate hedging<sup>3</sup>**

**85.5%**



**Liquidity**

**\$370.8 million**

## Investment Portfolio underpins stability



**Increased portfolio valuations<sup>1,2</sup>**

**\$2.1 billion**  
(+4.7% on FY25)



**WALE<sup>1</sup>**

**4.6 years**  
(FY25: 5.0 years)



**High occupancy<sup>1</sup> maintained**

**95.6%**  
(FY25: 97.6%)

1. Excluding 475 Victoria Ave, Chatswood, sold 14 July 2026.

2. Includes 7 stabilised assets, excludes Barton1 carrying value.

3. Percentage hedged includes an interest rate swap that commenced 06/07/2026 for a term of two years with a notional of \$60.0m. It excludes a \$70.5m swap, commencing 04/08/2026 for four years. This swap will be novated to the acquirer of 100 Creek St upon settlement of the acquisition. Excludes 475 Victoria Ave Chatswood.

# Established platform with deep market expertise

Group assets under management: \$4.7 billion

## Australia

### Balance sheet

**\$2.3 billion**  
Total AUM<sup>1,2</sup>

**8**  
properties<sup>1</sup>

**65+**  
tenant-customers

**234k+**  
sqm of NLA

### Investment Management

**\$1.7 billion**  
Total AUM<sup>2</sup>

**13**  
properties

**120+**  
tenant-customers

**287k+**  
sqm of NLA



## New Zealand

### Oyster

**\$0.7 billion**  
Total AUM

**390+**  
tenant-customers

**32**  
properties



1. Includes all assets from the balance sheet, inclusive of Barton1, ACT, currently under construction.  
2. Excluding 475 Victoria Ave, Chatswood, sold 14 July 2026.

# ESG Highlights

## Strong governance and responsible investment credentials

**Improved S&P Global Corporate Sustainability Assessment score**  
FY26: 65/100 (FY25: 64/100)



**Maintained Public Disclosure Rating of ‘A’ Investment Portfolio achieved 5/5 rating**  
Scoring 90/100 (GRESB average 79/100)  
(FY24: 3/5 and 78/100)



**Achieved 5-star ratings in all applicable categories**

## Engaged people and communities

**Employee engagement score**  
**71%** (FY25: 70%)

**Gender pay gap**  
**24%<sup>1</sup>** (FY25: 24%)

**Tenant satisfaction**  
**87%** (FY25: 87%)

**Released Reflect Reconciliation Action Plan**

## Environmental performance

**Lower Scope 1 & Scope 2 (market-based) emissions**  
**↓96%**

592 tCO<sub>2</sub>e, down from FY22 baseline of 15,080 tCO<sub>2</sub>e (FY25: 1,143 tCO<sub>2</sub>e)

**Increased solar PV capacity**  
**115%** 2,450kW  
(FY25: 1,140kW)

**Maintained Green Star Performance rating**  
**4.0 Star**  
(FY25: 4.0 Star)

**Maintained Investment Portfolio rank in NABERS Office Energy SPI 2026**

**=3<sup>rd</sup>**  
5.4 NABERS energy rating  
(FY25: 3<sup>rd</sup>, 5.5)

**Improved energy intensity**  
**104.0kWh/m<sup>2</sup>**  
(FY25: 121.3 kWh/m<sup>2</sup>)

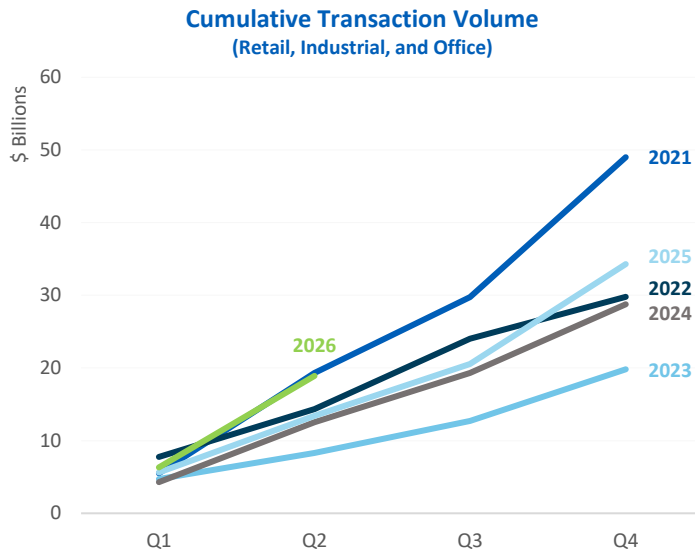
**Improved water intensity**  
**0.38kL/m<sup>2</sup>**  
(FY25: 0.41 kL/m<sup>2</sup>)

1. This data has been subject to independent limited assurance by a third party. Refer to the Independent Limited Assurance Report available on the Cromwell website.

# Sentiment not reflective of medium-term outlook

Resilient demand and limited new supply bode well for a tightening of vacancy rates across commercial property, supporting the outlook for rental growth

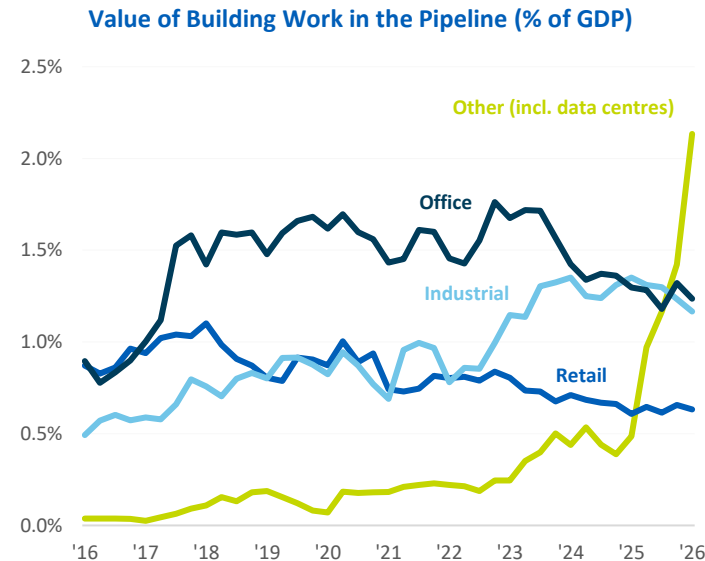
## Capital sentiment remains cautious



Source: Cromwell analysis of JLL data to Jun-26. Includes Retail, Office, and Industrial.

- Capital is looking at commercial property but wary of macroeconomic and geopolitical uncertainty
- Strong deal activity in 2026 year-to-date highlights recovery potential once conditions stabilise

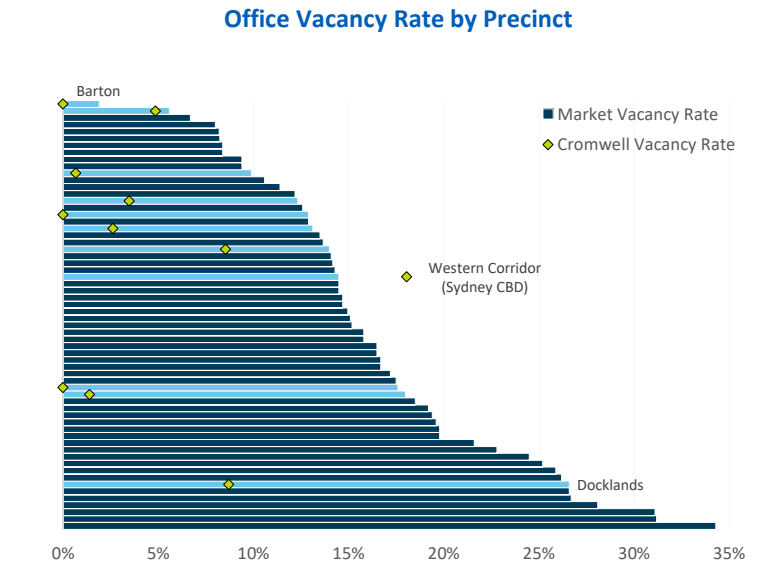
## Supply constraints underpin positive outlook



Source: ABS; Cromwell. Data to Mar-26

- Development will remain largely unfeasible until rents/valuations sufficiently appreciate – data centres the exception
- Rent growth may accelerate as available space becomes scarcer

## Portfolio well-positioned and outperforming



Source: JLL (Jun-26); Cromwell

- Headline data continue to obscure varied fundamentals and location/asset-specific opportunities
- Cromwell's portfolio is more concentrated in better-performing precincts
- Cromwell assets typically outperform their market

# Financial results and capital management



# FY26 financial summary

## Overview

### Statutory profit<sup>1</sup>

**\$135.8** million  
(FY25: (\$22.6 million))

### FFO

**\$110.3** million / 4.2 cps  
(FY25: 105.0 million / 4.0 cps)

### NTA

**57.5** cps  
(FY25: 56.0 cps)

### Liquidity<sup>4</sup>

**\$370.8** million  
(FY25: \$504.3 million)

### Distributions

**\$78.4** million / 3.0 cps  
(FY25: \$78.4 million / 3.0 cps)

### AFFO

**\$56.0** million / 2.1 cps  
(FY25: 66.6 million / 2.5 cps)

### Weighted average debt maturity<sup>5</sup>

**3.2** years  
(FY25: 2.9 years)

### Weighted average debt cost<sup>6</sup>

**5.0%**  
(FY25: 4.9%)

### Assets under management<sup>2</sup>

**\$4.7** billion  
(FY25 \$4.2 billion)

### Gearing<sup>2,3</sup>

**31.6%**  
(FY25 28.2%)

### Interest rate hedging<sup>7</sup>

**85.5%**  
(FY25 75.7%)

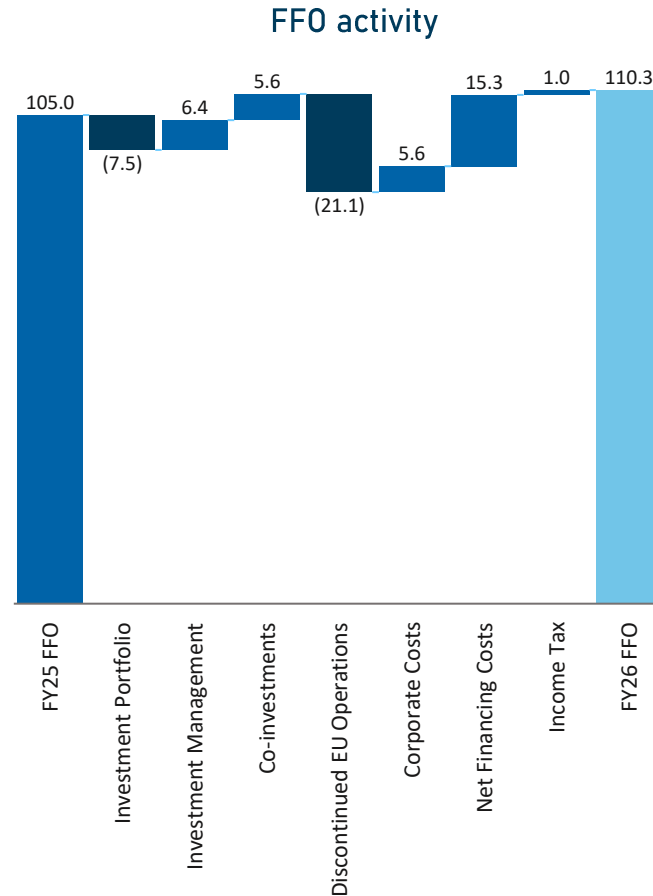
### Interest rate hedge term

**2.3** years  
(FY25: 2.6 years)

1. See Appendix for further details of segment results, operating profit and reconciliation to statutory profit.  
2. Excluding 475 Victoria Ave, Chatswood, sold 14 July 2026.  
3. Calculated as (Total borrowings less cash) / (Total tangible assets less cash). Total tangible assets excludes Right to Use assets recorded in accordance with AASB16 Leases.  
4. Liquidity represents cash and cash equivalents plus available undrawn commitments as at 30 June 2026.

5. The average remaining term of Cromwell's debt facilities, weighted by facility size.  
6. Weighted average debt cost is a point-in-time, debt-weighted average cost as at 30 June 2026, based on prevailing floating interest rates, current credit margins, commitment fees and the Group's interest rate hedging portfolio at that date.  
7. Percentage hedged includes an interest rate swap that commenced 06/07/2026 for a term of two years with a notional of \$60.0m. It excludes a \$70.5m swap, commencing 04/08/2026 for four years. This swap will be novated to the acquirer of 100 Creek St upon settlement of the acquisition. Excludes 475 Victoria Ave Chatswood.

# FY26 like-for-like earnings overview



|                                      | FY26 <sup>1</sup><br>(\$'M) | FY25 <sup>1</sup><br>(\$'M) | Change<br>(%) |
|--------------------------------------|-----------------------------|-----------------------------|---------------|
| Investment portfolio EBIT            | 149.9                       | 157.4                       | (4.8%)        |
| Investment management EBIT           | 14.7                        | 8.3                         | 77.1%         |
| Co-investments EBIT                  | 6.4                         | 0.8                         | 700.0%        |
| <b>Total Continuing Segment EBIT</b> | <b>171.0</b>                | <b>166.5</b>                | <b>2.7%</b>   |
| Discontinued EU operations EBIT      | -                           | 21.1                        | (100%)        |
| <b>Segment EBIT</b>                  | <b>171.0</b>                | <b>187.6</b>                | <b>(8.8%)</b> |
| Corporate costs                      | (27.3)                      | (32.9)                      | 17.0%         |
| <b>Group EBIT</b>                    | <b>143.7</b>                | <b>154.7</b>                | <b>(7.1%)</b> |
| Net financing costs <sup>2</sup>     | (33.3)                      | (48.6)                      | 31.5%         |
| Operating income tax expense         | (0.1)                       | (1.1)                       | 90.9%         |
| <b>FFO<sup>3</sup></b>               | <b>110.3</b>                | <b>105.0</b>                | <b>5.0%</b>   |

← Investment portfolio EBIT marginally declined, due largely to a temporary 9-month downtime of 7,000sqm at George Street with new occupation commenced 1 July 2026.

← Increase due to purchase of new Industrial platform, development activities and performance fees from Phoenix Funds following improved fund performance.

← Co-investments in CIP and partial recognition of deferred consideration from Campbell Park sale

← Sale of the European operations and reduction of onshore expenses.

← Reduction in debt balance following the sale of the European Platform

1. FY25 and FY26 earnings excludes 475 Victoria Avenue, Chatswood, sold 14 July 2026, to enable a like-for-like comparison.

2. Net financing costs includes interest expense net of interest revenue.

3. Funds From Operations (FFO) has been adopted as the primary earnings measure from FY26, moving away from Operating Profit. This provides a clearer view of operating performance and improving comparability with industry peers.

# Balance sheet positioned to support growth

| Assets                   | FY26<br>(\$M)  | FY25<br>(\$M)  |
|--------------------------|----------------|----------------|
| Investment property      | 2,108.7        | 2,015.0        |
| Co-investments           | 82.9           | 21.2           |
| Development Inventory    | 72.4           | 23.8           |
| Other                    | 179.9          | 198.4          |
| <b>Total assets</b>      | <b>2,443.9</b> | <b>2,270.4</b> |
| <b>Liabilities</b>       |                |                |
| Borrowings               | (775.4)        | (675.9)        |
| Other                    | (157.6)        | (140.6)        |
| <b>Total liabilities</b> | <b>(933.0)</b> | <b>(816.5)</b> |
| <b>Net assets</b>        | <b>1,510.9</b> | <b>1,453.9</b> |
| NTA (cps)                | 57.5           | 56.0           |
| Gearing <sup>1</sup>     | 31.6%          | 28.2%          |
| Look Through Gearing     | 32.9%          | 28.2%          |
| Liquidity <sup>3</sup>   | 370.8          | 504.3          |

← Increase due to CIP co-investment

← Increase is due to Barton1 development construction costs

Significant covenant headroom supporting future capital deployment and growth opportunities

**36.8% LVR**  
(Covenant: 60%)

**4.3x ICR**  
(Covenant: 2.0x)

Weighted average debt maturity<sup>1</sup>

**3.2 years**  
(FY25: 2.9 years)

Interest rate hedging<sup>3</sup>

**85.5%**  
(FY25: 75.7%)

Weighted average debt cost<sup>2</sup>

**5.0%**  
(FY25: 4.9%)

Interest rate hedge term<sup>4</sup>

**2.3 years**  
(FY25: 2.6 years)

Weighted average hedge cost<sup>5</sup>

**3.4%**  
(FY25: 3.1%)<sup>6</sup>

1. The average remaining term of Cromwell's debt facilities, weighted by facility size.

2. A point-in-time, debt-weighted average cost as at 30 June 2026, based on prevailing floating interest rates, current credit margins, commitment fees and the Group's interest rate hedging portfolio at that date.

3. Percentage hedged includes an interest rate swap that commenced 06/07/2026 for a term of two years with a notional of \$60.0m. It excludes a \$70.5m swap, commencing 04/08/2026 for four years. This swap will be novated to the acquirer of 100 Creek St upon settlement of the acquisition. Excludes 475 Victoria Ave Chatswood.

4. Weighted average hedge maturity is calculated by weighting each hedge's remaining term by its notional amount relative to the total hedged portfolio.

5. Weighted average hedge cost represents the notional-weighted average hedge rate of the Group's interest rate derivatives outstanding at 30 June 2026, including swaps, caps and collars. For caps and collars, the maximum contractual rate payable is applied.

6. FY25 WAHC is shown as at 01-Jul-25. On 30-Jun-25, hedges with a notional principal of \$150m expired, and these hedges had an effective rate of 0.275%. On 01-Jul-25, new hedges with a notional principal of \$165m commenced with a worst-case rate of 3.61%

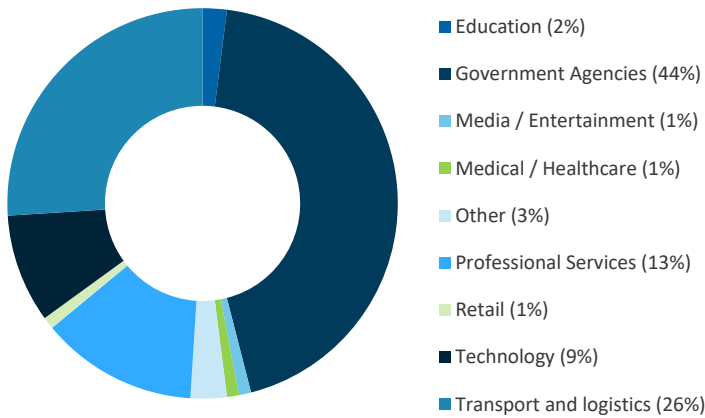
# Investment Portfolio



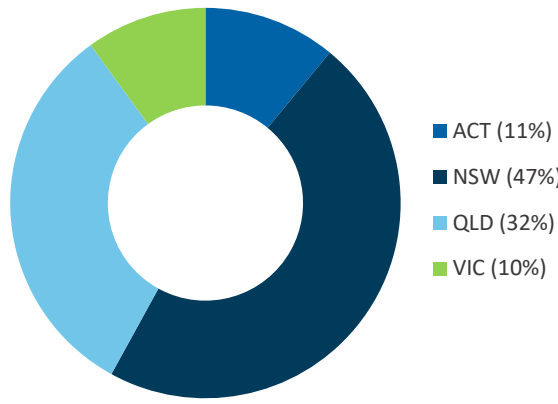
# Resilient Investment Portfolio fundamentals

- Investment Portfolio’s 7 stable assets demonstrated valuation resilience in FY26, with valuations increasing by 4.7%.
- The portfolio's weighted average cap rate expanded to 7.20% (FY25 7.07%) influenced by both market cap rate movements and asset-specific income and leasing positions.
- Active asset management and tenant engagement supported leasing outcomes and income stability, with rental reversion of 8.7% achieved over the financial year.
- Like-for-like portfolio income down 1.2% due to a 9-month vacancy of 7,000 sqm at 400 George Street, Brisbane. New occupation commenced 1 July 2026.

Diversification by tenant type



Diversification by State



Portfolio value<sup>1,2</sup>

**\$2.2 billion**  
(FY25: \$2.1 billion)

Properties<sup>1,2</sup>

**8**

Weighted average cap rate<sup>1</sup>

**7.2%**  
(FY25: 7.07%)

Portfolio occupancy (by NLA)<sup>1</sup>

**95.6%**  
(FY25: 97.6%)

New or renegotiated leases during FY26<sup>1,3</sup>

**28.7k sqm**

Weighted average lease expiry<sup>1</sup>

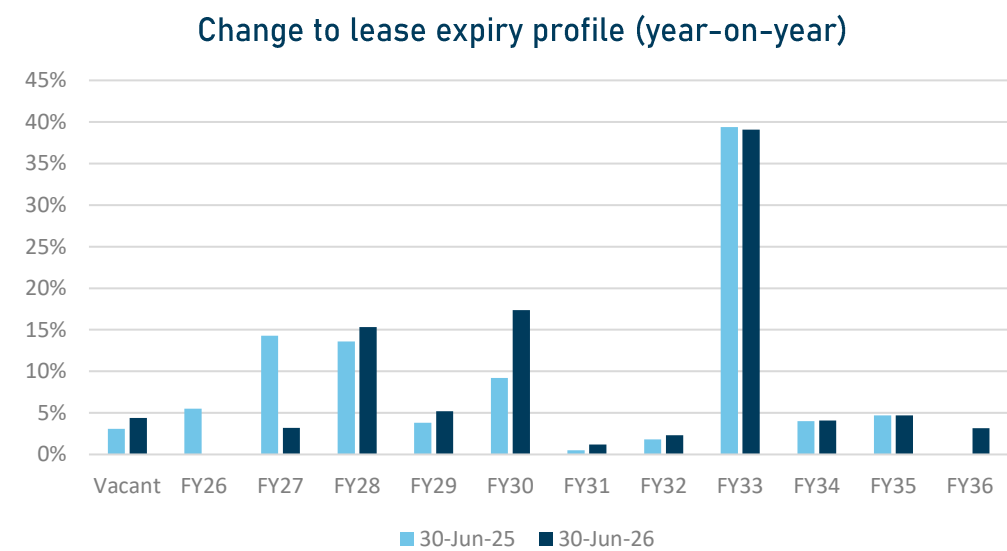
**4.6 years**  
(FY25 5.0 years)

1. Excluding 475 Victoria Ave, Chatswood, sold 14 July 2026  
 2. Includes Barton1, currently under development.  
 3. Including non-binding heads of agreement.

# Active asset management supports valuations

- More than 28.7k sqm of new or renegotiated leases were secured during the financial year, representing more than 11% of total NLA.
- Near-term lease expiries and current vacancy provide opportunities to capture rental growth in a strengthening market.
- Completion of the lobby upgrade at 400 George Street, Brisbane supported the Queensland State Government’s exercise of its three-year lease option, securing approximately 20,800 sqm of material FY27 lease expiries through to FY30.

- Strong income security is supported by a diversified, high-quality tenant mix and consistent occupancy, with the top five tenants accounting for more than 69.1% of portfolio income.
- Maintained strong tenant engagement, achieving an 87% tenant satisfaction score and growing digital engagement through the CromwellConnect platform.



| Top 5 Tenants                    | % of Gross Income | Credit Rating |
|----------------------------------|-------------------|---------------|
| 1. Qantas Airways Limited        | 20.6%             | Baa2          |
| 2. Australian Federal Government | 19.0%             | AAA           |
| 3. QLD State Government          | 13.1%             | AA+           |
| 4. NSW State Government          | 11.8%             | AAA           |
| 5. Technology One Limited        | 4.5%              | -             |
| <b>Total</b>                     | <b>69.0%</b>      |               |

# Investment management



# Investment Management platform overview

## Asset and Investment Management

- **Retail property funds**  
Cromwell Direct Property Fund, Cromwell Riverpark Trust, Cromwell Property Trust 12
- **Securities funds**  
Cromwell Phoenix Property Securities, Opportunities and Global Opportunities funds
- **Wholesale and institutional funds and mandates**  
Cromwell Industrial Partnership, 100 Creek St Brisbane venture

## Platform Joint Ventures

- **Oyster Property Group (50%)**  
New Zealand real estate funds and asset management platform
- **Phoenix Portfolios Pty Ltd (45%)**  
Boutique equity investment manager

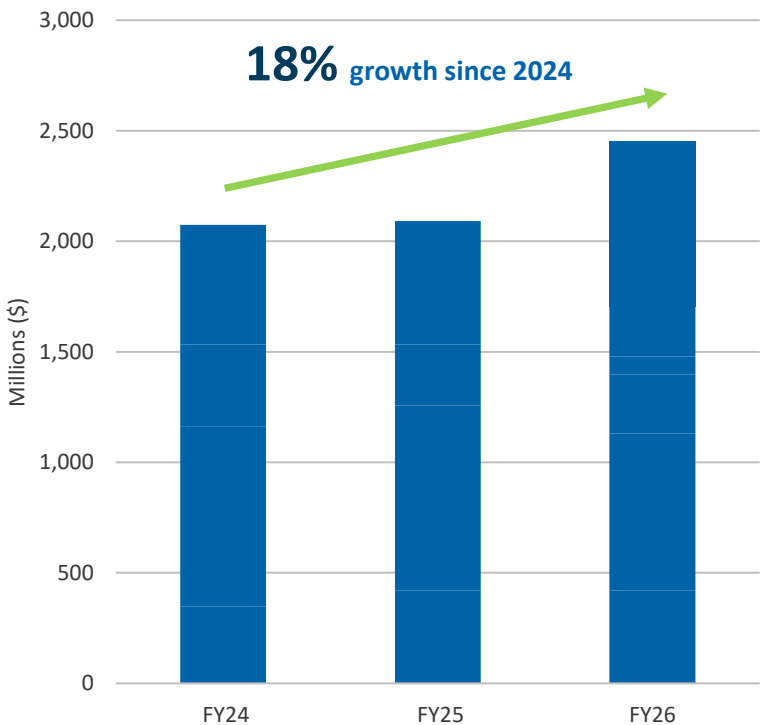
## Development

- **Barton1, Canberra**  
Office development pre-leased to Government tenant
- **Kilsyth Connect Industrial Park**  
Final stage of the redevelopment completed in June 2026
- **Cavan Connect Logistics Park**  
Stage 2 commenced in May 2026

## Property management

- **Property management**  
Day-to-day management across assets
- **Facilities management**  
Building services, maintenance and compliance obligations
- **Project management**  
Delivery of fitouts, refurbishments and capital works programs
- **Leasing**  
Tenant negotiations and renewals supporting occupancy

Investment Management platform growth  
(value, millions)



# Investment Management platform highlights

\$2.4 billion of funds under management, +17.4% on FY25

## Institutional capital growth \$748<sup>1</sup> million in new mandates

- Establishment of Cromwell Industrial Portfolio (CIP) and Brisbane Office Venture

## Development delivery Three projects advanced in FY26

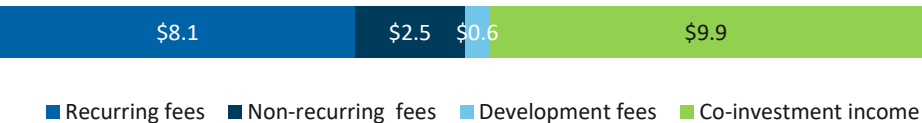
- Completed the final stage of the Kilsyth Connect redevelopment in June 2026
- Commenced Stage 2 of Cavan Connect Logistics Park, after securing a new tenant pre-commit
- Barton1 progressing on time and to budget, with completion due prior to end FY27

## DPF wind up continues \$268 million assets sold above book value

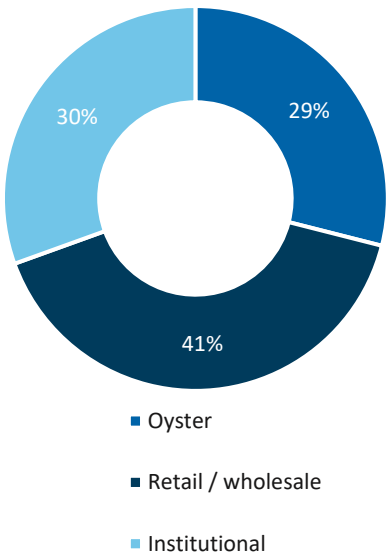
- Three assets sold<sup>2</sup>, with proceeds being returned to investors
- Direct property assets valued at \$208.5 million in a sale program
- Asset realisation and fund wind-up process continues

1. Includes the \$478 million Cromwell Industrial Partnership acquisition, \$113 million in additional industrial mandates, and the \$157 million Creek Street venture.  
2. Includes 100 Creek Street, Brisbane, contracted for sale, due for settlement in September 2026.

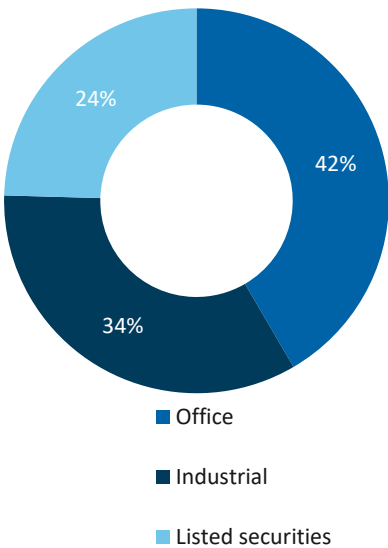
Investment Management EBIT contributions (millions)



Capital sources



AUM by asset type



# Industrial capability

**20+** projects

Delivered since 2018

**140,000+** sqm

Industrial GLA delivered or repositioned since 2018

**22.3%**

net levered IRR over 20+ projects<sup>1</sup>

**2.2x**

equity multiple<sup>2</sup> on unrealised investments

## Established track record

A proven delivery history since 2018 spanning development, redevelopment and repositioning across multiple markets and asset formats.

## Sector experience and specialisation

Deep expertise in logistics, manufacturing and science-based industries, including delivery of specialist facilities with complex technical requirements.

## Deep local relationships and knowledge

Direct engagement with tenants, contractors and stakeholders, supported by local market knowledge and supply chain insights to build strong partnerships and secure opportunities.

1. Net levered IRR (post fees, pre-tax & promote) based on Dec 2025 valuations

2. Post tax

# Delivering value

## Proactive repositioning of Mountain Highway Business Park

- Developed an execution-ready strategy to reposition and reconfigure 8,000 sqm of office and life science space ahead of a tenant exit, with works scheduled to commence immediately upon vacancy.
- A diverse range of fitted tenancy sizes is being delivered through strategic subdivision and refurbishment programme that leverages the existing floorplates and central core amenities.
- A phased FY26 capital works programme created opportunities to secure tenants ahead of completion, reducing downtime, staggering future lease expiries and capturing positive rental reversion, with several life sciences and technical occupiers already progressing towards lease commencement following the completion of the works.



# Cromwell Industrial Partnership: building long-term value

- Valuations on the 7 assets remained stable at \$477.7 million, highlighting the high quality of the portfolio.
- Targeted leasing campaigns secured eight key leases totaling approximately 9,000 sqm, primarily at 1 Enterprise Drive, Salisbury, South Australia. The successful releasing of facilities developed five years ago demonstrates the enduring value of high-quality assets in strategic infill markets, while capturing rental growth.
- Rental spreads on new leases during FY26 were +39%, demonstrating the portfolio's ability to capture market rental growth.
- Progressing the strategic repositioning of Mountain Highway Business Park ahead of tenant's lease expiry, targeting life sciences and technical manufacturing occupiers through flexible tenancy offerings and targeted capital investment to enhance amenity.

| Top 5 Tenants   | % of Gross Income | Credit rating |
|-----------------|-------------------|---------------|
| 1 Raytheon      | 15.5%             | A-            |
| 2 Noumed        | 12.8%             | -             |
| 3 Coca-Cola     | 12.2%             | A+            |
| 4 Siemens       | 10.1%             | AA-           |
| 5 Incitec Pivot | 7.6%              | BBB           |
| <b>Total</b>    | <b>58.3%</b>      | <b>-</b>      |

Portfolio value  
**\$477.7** million

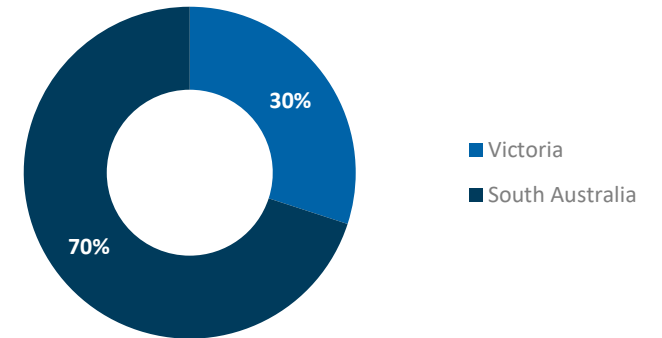
Occupancy  
**98.6%**

Cap rate  
**6.1%**

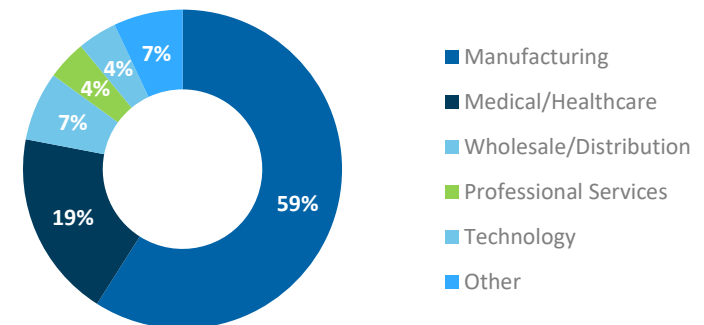
Weighted average lease expiry  
**4.7**

Core assets  
**7**

Diversification by state  
 (by valuation)



Diversification by tenant type

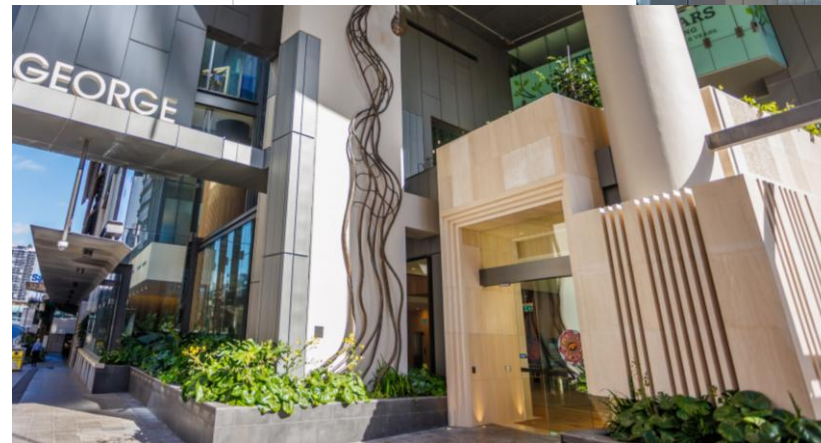


# Case study: Capital works driving leasing outcomes

400 George Street, Brisbane

- Completed a major lobby transformation at 400 George Street, strengthening its position as a premium workplace destination in Brisbane's North Quarter.
- Upgrades include a new street-facing entrance, enhanced shared amenity, collaborative areas, upgraded finishes, artwork and café space.
- Delivered with minimal disruption in an operational building, reinforcing Cromwell's project management expertise.
- Supported the Queensland State Government's ~20,800 sqm lease extension to 2030, improving income security and reducing leasing risk.
- Active asset management enabled re-lease of ~7,000 sqm vacancy with minimal downtime of only 9 months.

**Repositioning works and leasing activity underpinned a \$98 million valuation uplift to \$450 million at 30 June 2026.**



# Key priorities



# FY27 priorities: continue to deliver secure, sustainable growth

Outlook: Distribution payment of 3.1 cps per security is expected for FY27

## 1 Investment management growth >

- **Continue growth** through new mandates, partnerships and co-investment opportunities, with a focus on traditional real estate sectors
- **Progress Barton1 to completion** and pursue capital partnerships to realise development value and redeploy into new opportunities to drive further income diversification
- **Strategic M&A opportunities**

## 2 Drive Investment Portfolio performance >

- **Execute key leasing initiatives**, retain major tenants and proactively manage lease expiries to support occupancy and income security
- **Continue embedding ESG considerations** to enhance asset relevance and ensure buildings meet the changing needs of existing and prospective tenants

## 3 Disciplined capital and cost management >

- **Preserve balance sheet flexibility** while focusing on accretive, sustainable earnings growth opportunities
- **Continued focus on operating costs**

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# FFO reconciliation to statutory profit / (loss)

|                                                                          | FY26 (\$M)     | FY25 (\$M)       |
|--------------------------------------------------------------------------|----------------|------------------|
| <b>FFO</b>                                                               | <b>110.3</b>   | <b>105.0</b>     |
| <b>FFO EPS</b>                                                           | <b>4.2 cps</b> | <b>4.0 cps</b>   |
| Fair value gains / (losses)                                              |                |                  |
| Investment properties                                                    | 66.3           | (117.1)          |
| Derivative financial instruments                                         | 8.2            | (36.3)           |
| Assets held for sale                                                     | 5.3            | -                |
| Investments at FVTPL                                                     | 0.1            | (1.6)            |
| Depreciation, amortisation and impairment                                | (6.3)          | (2.1)            |
| Lease cost and incentive amortisation and rent straight-lining           | (36.7)         | (34.3)           |
| Relating to non-FFO items from equity accounted investments <sup>1</sup> | (3.3)          | 0.4              |
| Net foreign exchange losses                                              | (0.7)          | (0.7)            |
| Tax benefit relating to non-FFO items                                    | 0.4            | 0.2              |
| Non-cash or non-recurring items from discontinued operations             | -              | 66.0             |
| Intercompany development / project management fee <sup>2</sup>           | (1.4)          | -                |
| Other non-cash expenses or non-recurring items <sup>3</sup>              | (6.4)          | (2.1)            |
| <b>Net profit / (loss) for the period</b>                                | <b>135.8</b>   | <b>(22.6)</b>    |
| <b>Statutory EPS</b>                                                     | <b>5.2 cps</b> | <b>(0.9) cps</b> |

1. Comprises fair value adjustments included in share of profit of equity accounted entities.

2. During the year-ended 30 June 2026, construction commenced on the Barton1 development. An intercompany arrangement between the asset owner and developer entitled the developer to fee income for its services in carrying out the development. For financial reporting purposes the fee is eliminated but is reported to the CODM as revenue each month.

3. Comprises depreciation of plant and equipment and right-of-use assets, amortisation of intangible assets, amortisation of loan transaction costs, expense / income in relation to the executive performance rights, other transaction costs and for FY26 the financial impact of Victoria Ave, Chatswood classified as held for sale.

# Segment results – FFO earnings detail

| 30 June 2026                            | Investment<br>Portfolio<br>\$M | Investment<br>Management \$M | Co-investments<br>\$M | Cromwell<br>\$M |
|-----------------------------------------|--------------------------------|------------------------------|-----------------------|-----------------|
| <b>Segment revenue</b>                  |                                |                              |                       |                 |
| Rental income and recoverable outgoings | 185.2                          | -                            | -                     | 185.2           |
| FFO from equity accounted investments   | -                              | 3.5                          | 1.1                   | 4.6             |
| Investment management fees              | -                              | 23.8                         | -                     | 23.8            |
| Distributions                           | -                              | -                            | 5.3                   | 5.3             |
| <b>Total segment revenue</b>            | <b>185.2</b>                   | <b>27.3</b>                  | <b>6.4</b>            | <b>218.9</b>    |
| <b>Segment expenses</b>                 |                                |                              |                       |                 |
| Property expenses                       | 34.5                           | -                            | -                     | 34.5            |
| Investment management costs             | -                              | 10.4                         | -                     | 10.4            |
| Other expenses                          | 0.8                            | 2.2                          | -                     | 3.0             |
| <b>Total segment expenses</b>           | <b>35.3</b>                    | <b>12.6</b>                  | <b>-</b>              | <b>47.9</b>     |
| <b>Segment EBIT</b>                     | <b>149.9</b>                   | <b>14.7</b>                  | <b>6.4</b>            | <b>171.0</b>    |
| <b>Unallocated items</b>                |                                |                              |                       |                 |
| Net finance costs                       |                                |                              |                       | (33.3)          |
| Corporate costs                         |                                |                              |                       | (27.3)          |
| Income tax expense                      |                                |                              |                       | (0.1)           |
| <b>FFO</b>                              |                                |                              |                       | <b>110.3</b>    |

# Investment Portfolio summary

| Property                                                  | 30 June 2026 |                                      |                |                                     |               |                |              | 30 June 2025   |              |
|-----------------------------------------------------------|--------------|--------------------------------------|----------------|-------------------------------------|---------------|----------------|--------------|----------------|--------------|
|                                                           | Occupancy    | WALE by area from external valuation | NLA (sqm)      | Major tenants                       | Nabers Energy | Value (\$M)    | Cap rate     | Value (\$M)    | Cap rate     |
| 400 George St, Brisbane, QLD                              | 95.1%        | 4.6                                  | 43,145         | QLD State Government                | 5.5           | 450.0          | 7.25%        | 352.0          | 7.75%        |
| HQ North Tower, 540 Wickham Street, Fortitude Valley, QLD | 94.7%        | 4.3                                  | 29,191         | AECOM, TechOne, Bechtel             | 6.0           | 225.0          | 7.63%        | 220.0          | 7.50%        |
| Qantas HQ, 203 Coward St, Mascot, NSW                     | 100%         | 6.5                                  | 47,910         | Qantas                              | 5.0           | 465.0          | 7.00%        | 469.0          | 6.75%        |
| McKell Building, 2-24 Rawson Place, Sydney, NSW           | 100%         | 2.0                                  | 25,251         | NSW State Government                | 5.5           | 245.0          | 7.00%        | 250.0          | 6.76%        |
| 207 Kent St, Sydney, NSW                                  | 82.0%        | 2.6                                  | 20,575         | Various                             | 5.5           | 277.0          | 7.38%        | 255.0          | 7.38%        |
| Enid Lyons Building, 71 Athllon Drive, Greenway, ACT      | 100%         | 6.2                                  | 35,881         | Federal Government                  | 6.0           | 241.0          | 7.38%        | 252.0          | 6.63%        |
| 700 Collins St, Melbourne, VIC                            | 91.3%        | 4.3                                  | 32,767         | Bureau of Meteorology, Metro Trains | 5.5           | 205.7          | 6.88%        | 217.0          | 6.75%        |
| <b>Sub-total</b>                                          | <b>95.6%</b> | <b>4.6</b>                           | <b>234,720</b> | -                                   | -             | <b>2,108.7</b> | <b>7.20%</b> | <b>2,015.0</b> | <b>7.07%</b> |
| Barton1 (under construction)                              | -            | -                                    | -              | Federal Government                  | -             | 72.4           | -            | 23.8           | -            |
| <b>Total</b>                                              |              |                                      |                | -                                   | -             | <b>2,181.1</b> |              | <b>2,038.8</b> |              |

# Net property income

| Investment Portfolio                                      | FY26 (\$M)   | FY25 (\$M)   | Variance (\$M)     | Variance (%) |
|-----------------------------------------------------------|--------------|--------------|--------------------|--------------|
| 400 George St, Brisbane, QLD                              | 28.1         | 34.4         | (6.3) <sup>1</sup> | -18.2%       |
| HQ North Tower, 540 Wickham Street, Fortitude Valley, QLD | 17.6         | 17.7         | (0.1)              | -0.8%        |
| Qantas HQ, 203 Coward St, Mascot, NSW                     | 33.8         | 32.0         | 1.7                | 5.4%         |
| McKell Building, 2-24 Rawson Place, Sydney, NSW           | 16.9         | 15.7         | 1.2                | 7.5%         |
| 207 Kent St, Sydney, NSW                                  | 17.0         | 15.9         | 1.1                | 7.2%         |
| Enid Lyons Building, 71 Athllon Drive, Greenway, ACT      | 19.3         | 18.7         | 0.6                | 3.2%         |
| 700 Collins St, Melbourne, VIC                            | 18.6         | 18.9         | (0.3)              | -1.4%        |
| <b>TOTAL NET PROPERTY INCOME<sup>2,3</sup></b>            | <b>151.3</b> | <b>153.3</b> | <b>(2.0)</b>       | <b>-1.3%</b> |

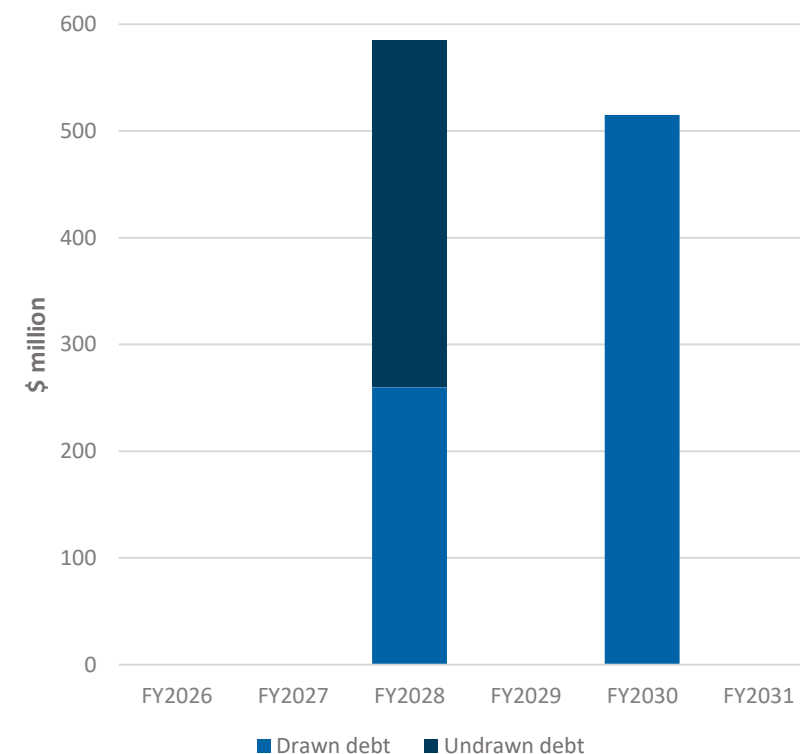
1. Difference due to a temporary 9-month vacancy in George Street, Brisbane, with new occupation commenced 1 July 2026.
2. Asset and totals may not align due to rounding.
3. Excluding 475 Victoria Ave, Chatswood, sold 14 July 2026.

# Balance sheet debt

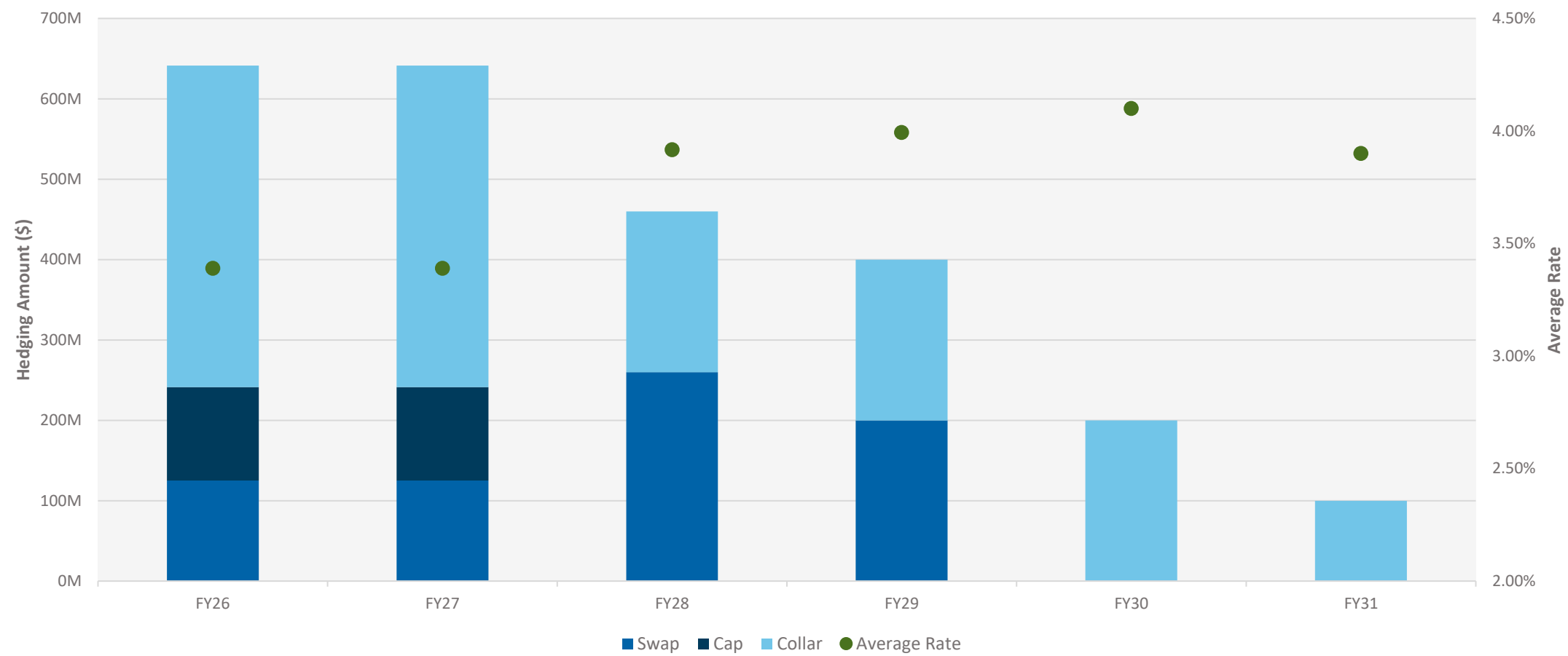
## Debt facility details

| Facility                                                   | Drawn<br>30-Jun-26<br>(AUD \$'M) | Facility Limit<br>30-Jun-26<br>(AUD \$'M) | Maturity<br>Date | Fin Yr<br>Expiry | Years<br>Remaining | Covenants            |
|------------------------------------------------------------|----------------------------------|-------------------------------------------|------------------|------------------|--------------------|----------------------|
| Bank 4                                                     | 14.5                             | 270.0                                     | Apr-2028         | 2028             | 1.8 yrs            | LVR 60%<br>ICR 2.0 x |
| Bank 5                                                     | 5.5                              | 75.0                                      | May-2028         | 2028             | 1.9 yrs            |                      |
| Bank 1                                                     | 125.0                            | 125.0                                     | Jun-2028         | 2028             | 1.9 yrs            |                      |
| Bank 3                                                     | 115.0                            | 115.0                                     | Jun-2028         | 2028             | 1.9 yrs            |                      |
| Bank 2                                                     | 180.0                            | 180.0                                     | Apr-2030         | 2030             | 3.8 yrs            |                      |
| Bank 1                                                     | 110.0                            | 110.0                                     | Jun-2030         | 2030             | 3.9 yrs            |                      |
| Bank 3                                                     | 75.0                             | 75.0                                      | Jun-2030         | 2030             | 3.9 yrs            |                      |
| Bank 6                                                     | 100.0                            | 100.0                                     | Jun-2030         | 2030             | 4.0 yrs            |                      |
| Bank 5                                                     | 50.0                             | 50.0                                      | Jun-2030         | 2030             | 4.0 yrs            |                      |
| <b>Bilateral Facilities under CTD<br/>(Senior Secured)</b> | <b>775.0</b>                     | <b>1,100.0</b>                            |                  |                  | <b>3.2 yrs</b>     |                      |

## Debt expiry profile



# Hedging profile at 30 June 2026



1. Weighted average hedge cost represents the average coupon on the Group's hedging instruments, weighted by the notional amount of each derivative.  
 2. Amount hedged includes an interest rate swap that commenced 06/07/2026 for a term of two years, notional of \$60.0m, strike of 3.40%. It excludes a \$70.5m swap, commencing 04/08/2026 for a four year tenor. This swap will be novated to the acquirer of 100 Creek St upon settlement of the acquisition. Excludes 475 Victoria Ave Chatswood.

